



Addressing Global Governance Challenges

Annual Report 2006



The Centre for International
Governance Innovation
Centre pour l'innovation dans
la gouvernance internationale

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Chairman's Message

CIGI was established to generate research, build capacity, provide a forum for debate and create a network supportive of considered action on issues of international importance. We have aimed, from the beginning, to bring together researchers, decision-makers, practitioners, journalists, students, community representatives and non-governmental organizations into an open and honest dialogue about important issues facing our world, with the ambition to generate positive and practical policy alternatives.

Over the past year, under the inspired leadership of Dr. John English, the Executive Director, we have made great strides toward realizing the potential that underlay our founding. We are assisted in our work not only by a dynamic Operational Board of Directors but also by an International Advisory Board of Governors, which brings ideas, insights and passion from around the globe and guides our activities with professionalism and dedication. Our expanding group of Distinguished Fellows and Senior Fellows is building the foundation for a globally significant research and outreach capacity, and providing thought-provoking commentaries on critically important issues. The launch of IGL00, an innovative platform for the international exchange of ideas, has been a critical step in allowing this organization to take its place among the leading intern-

ational institutes devoted to global affairs. This work would not be possible without the support from our private friends and donors, the Government of Canada, the Government of Ontario and numerous other partners. We hope that over time our collective contribution will exceed their expectations.

As the organization expands its activities, we regularly recommit ourselves to the founding principles of the Centre for International Governance Innovation. Ideas have always mattered, but perhaps never more than at present. We live in an interconnected, entangled world, where issues of fast-paced change in economic and financial systems, global environmental change and energy use, human and national security, infectious diseases, and the stability of fragile states and other global issues dominate the headlines. CIGI is determined to be a significant part of the international problem-solving process and I am pleased to report that the work of this past year confirmed our ability to contribute to this vital cause.



Jim Balsillie
Chairman, CIGI

Executive Director's Message

It is a distinct privilege to report on the continued progress of the Centre for International Governance Innovation. CIGI was intended to have an impact on global policy debates, and it is diligently working toward achieving that goal. We have continued to work with partners and colleagues from around the world on matters related to global governance, institutional change, and the international economy. The world faces no end of serious and fundamental challenges, and the complexity of events over the past few years has brought home this simple reality: we live in an interconnected world, one marked by shared problems and requiring shared solutions.

The pages that follow outline CIGI's diverse activities and growing network. CIGI '05, our annual conference, drew together leading international speakers focused on the challenges facing the BRICSAM economies (Brazil, Russia, India, China, South Africa, ASEAN and Mexico). We hosted and co-hosted a series of conferences and workshops around the world and are particularly pleased with our new partnership with the Canadian Institute of International Affairs. CIGI has sought to draw new and emerging scholars into its hub of collaboration and collective problem-solving and we have been truly inspired by the positive response. The organization has responded well to highly specialized issues

of growing international concern. The delineation of our research under six themes has helped to direct and focus our work and has highlighted CIGI's determination to be engaged with current and urgent problem-solving initiatives.

CIGI continues to combine a commitment to long-term issues and research initiatives with responsiveness to emerging challenges and opportunities for engagement. As a consequence, the work of our impressive and dedicated team continues to grow both in terms of the level of activity and diversity of the subject matter. Under the able leadership of my two close collaborators at CIGI, Chief Operating Officer Daniel Schwanen and Chief Information Officer Dan Latendre, our complement of fellows, researchers, and professional staff has expanded in both number and productivity and I know that the accomplishments of the past year were possible only because of the devotion of our employees. CIGI was founded on the belief that open, constructive and forward-looking collaboration represented the best hope for finding viable solutions to some of the most pressing problems of our age. I am delighted to report that this spirit of collaboration and optimism applies equally to our internal operations and to our relations with our many external partners.



John English
Executive Director, CIGI





At the Centre of a Growing Network

As an international governance think tank, CIGI fosters strategic and collaborative partnerships with other leading organizations, researchers and practitioners to ensure its work is internationally relevant and useful.

CIGI '05 - www.cigi05.org

CIGI's first annual Conference on International Governance Innovation "CIGI '05" was held October 21 - 23, 2005. The main topic of discussion at CIGI '05 was the BRICSAM (Brazil, Russia, India, China, South Africa, ASEAN and Mexico) group of large emerging economies, a key research focus for CIGI. The purpose of the BRICSAM project is to consider the political and economic implications of rapid and sustained growth in these countries for global decision-makers and for the organization of global economic governance for the next fifty years. The project explores the individual and collective interests of these countries and how they are likely to use their growing power and negotiating leverage. Keynote speakers at CIGI '05 included Dr. Jeffrey Sachs, and the Honourable Marcel Massé.

The IGLoo Network (International Governance Leaders & Organizations Online) a universally accessible online community designed to transform the flow of information and ideas on global change, was launched at CIGI '05.

CIGI IN THE NEWS

CIGI provided an increasing range and depth of views, research findings and regular commentary to the media on a local, national and international level. CIGI experts have been interviewed for TV programs such as CBC's The National, NewsWorld and CTV's NewsNet and Canada AM; radio channels such as CBC's Radio One and National Public Radio (US); and print publications like Time Canada, Maclean's Magazine, The Globe and Mail and the Toronto Star, more than doubling CIGI's media coverage over the previous year. CIGI has 15 researchers and fellows available to provide their commentary to the media in their area of expertise.

CIGI's Distinguished Fellows, Paul Heinbecker and Andrew F. Cooper were each asked to testify before Parliamentary Committees throughout the year. CIGI Special Fellow Andrew S. Thompson also addressed the Standing Committee on Foreign Affairs and International Development of the House of Commons in Ottawa, Canada on the current human rights situation in Haiti.

IGLOO - A NEW GLOBAL KNOWLEDGE NETWORK

www.igloo.org

We believe that there is unrealized potential for technology to support and facilitate new ideas to address global challenges. To help bridge this gap CIGI launched the International Governance Leaders and Organizations Online (IGLOO).

IGLOO is an online network that facilitates knowledge exchange between individuals and organizations studying, working or advising on global issues.

The first of its kind, IGLOO can bring together the world's innovative minds in one virtual location to communicate, collaborate and find solutions to the most pressing challenges facing our world. Technology has always been an enabler of human potential, but this is the first time it has enabled those who are exclusively focused on improving international governance.

POLICYNET - REVOLUTIONIZING ACADEMIC INSTITUTIONAL MODELS

www.policynet.org

PolicyNet is an online community within the IGLOO network that brings students, teachers and academic institutions online to establish interconnected networks for developing global perspectives and improving educational programs. PolicyNet exposes researchers to new ways of thinking about their disciplines by introducing them to the latest data streams. Educators can compare notes and syllabi while networking with other instructors with similar research interests and course topics. Institutions discover how other organizations structure academic and research programs as well as showcase events, innovative programs and courses. Students can find and connect with their peers, access relevant research, and learn about options for graduate school and studying abroad.

CIC - CIGI/CIIA PARTNERSHIP

CIGI struck a partnership with the Canadian Institute of International Affairs (CIIA) that will help CIGI to disseminate its work and that of its partners across Canada, thus helping to fulfill the Canadian outreach portion of CIGI's mandate. Specifically, CIGI and CIIA staff and members will work, under the aegis of a new Canadian International Council/ Conseil International du Canada (CIC), on a number of high-profile joint events and publications. The unique John Holmes library will be transferred to CIGI in Waterloo and a significant portion of the material will be digitized. CIGI is proud to associate with this most experienced and engaged group of Canadians on international issues.

“ As the world becomes more interconnected, and issues know no boundaries, how we manage ourselves and our world becomes much more complex and elusive. With publications, conferences and digital infrastructure, we'll be able to make a very significant contribution over time. ”

Jim Balsillie

CIGI Chair and Co-CEO of Research In Motion (RIM)

Developing CIGI's Research Network

www.cigionline.org/research

CIGI's primary research objective is to anticipate and study emerging trends and challenges in international governance, and to propose ideas and offer advice on how to meet these challenges. These objectives are pursued through multidisciplinary research activities, sponsoring and hosting conferences, organizing seminars, workshops and presentations, publishing, and disseminating our work to decision-makers, the media and the general public.

As a hub of interaction between official and non-governmental practitioners and academics, CIGI acts as both a galvanizer and facilitator with growing national and global influence. Through the combination of our Fellows and national and international partners, CIGI makes a valued Canadian contribution to public policy development on issues of international significance. CIGI's major research activities and initiatives are grouped under six international governance themes: Changing Shape of International Relations, International Institutional Reform, Shifting Global Economic Power, Regional Governance, Weak and Fragile States, and Global Security Issues.

05/06



Changing Shape of International Relations

The transnational nature of international governance coupled with an increase in the number and type of players involved in foreign policy processes creates the need for a more comprehensive understanding of the changing shape of international relations.

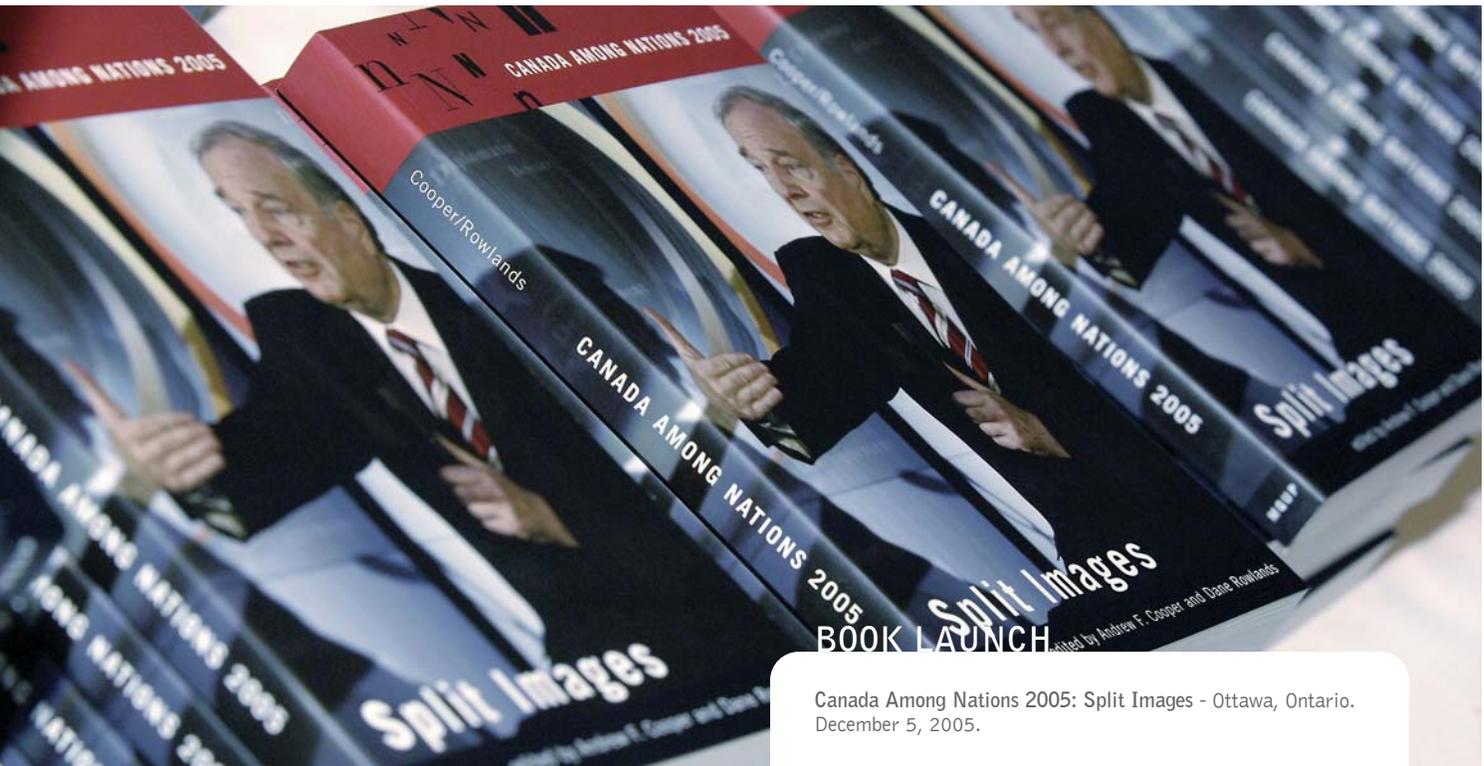
CIGI's projects under this research theme are focused on the study of evolving practices and instruments of diplomacy, especially as they relate to interfaces between governance and diplomacy and the kinds of challenges facing Canadians in pursuing contemporary external relations.

COMPLEX GOVERNANCE AND THE RE-SHAPING OF DIPLOMACY

In conjunction with the Asia Pacific College of Diplomacy, the Australian National University and the Innovation Diplomacy Project at Loughborough University in England, CIGI organized the "Complex Governance and the Re-shaping of Diplomacy" Conference Series. The two conferences (in Canberra, Australia and Wilton Park, United Kingdom) explored the role of non-state actors in the process of global governance and how these organizations and individuals interact with traditional state-based diplomacy. A third conference was planned in Waterloo for the fall of 2006.

CANADA AMONG NATIONS 2005

Canada Among Nations 2005: Split Images continued the more than twenty-year tradition of this series that is widely regarded as the publication of record on Canadian foreign policy. The current volume brought together leading scholars and practitioners from across the country, and offered an extensive analysis of contemporary international issues facing Canada. **Canada Among Nations 2005: Split Images** was produced by the Norman Paterson School of International Affairs (NPSIA), in cooperation with CIGI. This volume marked the first year that NPSIA externally collaborated in the production of the series. Sales of the 2005 volume were double those of the previous year.



The volume emphasized the 'disconnects' in our nation's external relations. The first of three sections, 'The Way Forward,' offered fresh, contemporary thinking on the scope and nature of our foreign policy. Authors such as Jennifer Welsh, Derek Burney, and Kim Nossal brought a diverse set of perspectives on how Canadian foreign policy should be practiced. The second section, 'Giants Beyond the Continent,' looked specifically at a number of emerging global powers and how Canada can be best positioned in bilateral and multilateral dealings with them. The final section, 'The Ottawa Game,' explored how Canada's international role is influenced by the constant politicking and competition between government agencies. Experienced government observers such as Thomas Axworthy and Louis Bélanger offer explanations of the operationalization of Canada's international policy.

MIDDLE EAST STUDY GROUP

In October 2005, under the direction of Distinguished Fellow Paul Heinbecker and Bessma Momani, CIGI Fellow and faculty member at the University of Waterloo, CIGI convened a Middle East study group comprised of a multi-disciplinary team of experts from and on the region. The group began monthly meetings to plan a September 2006 workshop on "Human Security in the Middle East," and discuss current political and economic circumstances in the Middle East. The work of this study group was put forward at the 2005 Clinton Global Initiative where CIGI pledged resources, research and partnerships to promote dialogue between academics and policy practitioners on the Middle East, and discuss strategies and means of action with the participation and support of high-level participants.

COALITIONS OF THE WILLING

CIGI's first working paper was published in October 2005, entitled *Stretching the Model of "Coalitions of the Willing,"* by Andrew F. Cooper. This paper discusses two models of coalitions of the willing. The first model is epitomized by the group of countries assembled by the United States for the mobilization of the 2003 Iraq war. The second is the form of coalition associated with the anti-personnel landmines campaign and the initiative on the International Criminal Court in the mid to late 1990s.

International Institutional Reform



An integral part of the study of international governance is a clear understanding of the role and effectiveness of international institutions within the current global architecture. Many of today's international institutions were created in response to a very different global system that no longer reflects or addresses the current challenges to global governance.

CIGI's research projects on international institutional reform analyze the current role of multilateral institutions and aim to provide suggestions that may help to shape the reform and therefore the effectiveness of these international institutions.

GLOBAL INSTITUTIONAL REFORM

The Global Institutional Reform (GIR) Project was designed to evaluate the adequacy of institutional reform proposals for the international system and where necessary to propose additional means to secure international stability in the global system. The objective of this project is to understand 'effective multilateralism' in 21st Century international relations. The project commenced with a colloquium in September 2005 at CIGI in Waterloo. A series of papers were identified and, in partnership with the Woodrow Wilson School of Public and International Affairs at Princeton University, these papers were presented and discussed at a workshop at Princeton in August 2006. The authors of the GIR papers include Arthur Stein, UCLA; Richard Rosecrance, Harvard University; John Ikenberry, Princeton University; and Eric Helleiner and Bessma Momani of the University of Waterloo and CIGI. The GIR project, led by Alan Alexandroff, Munk Centre for International Studies at the University of Toronto and Senior Fellow at CIGI, will culminate as a major topic of discussion at CIGI '06 and a book to be produced in 2007. The GIR project has an active IGL00 community where researchers collaborate and work together in one central environment.

REFORM OF GLOBAL FINANCIAL GOVERNANCE

CIGI undertook a one-year project aimed at providing an in-depth view of the discussion and debate surrounding the reform of the International Monetary Fund. The project consisted of a series of papers and two workshops, one in Waterloo and the other at Princeton University. The focus of the project

is the challenges facing the IMF and possible reforms to that institution. On June 9 - 10, 2006, CIGI hosted a workshop titled "Reform of Global Financial Governance: Wither the IMF?". Co-organized by CIGI Chair in International Governance, Dr. Eric Helleiner and CIGI Fellow, Dr. Bessma Momani, this workshop took stock of recent initiatives to reform the IMF and explored possibilities for further change at this critical juncture in the institution's history. The workshop's stimulating discussion contributed to CIGI's broader project on Global Institutional Reform and a number of papers from the workshop will be included in CIGI's working paper series.

REFORMING FROM THE TOP

The Leaders' 20 (L20) project, conducted in collaboration with the Centre for Global Studies at the University of Victoria, explores the potential of a Leaders' Summit of 20 that could be seen as a legitimate organization for tackling common global issues. This summit would bring in members outside of the G8 to include a greater proportion of the world's population, and could help to create networks to confront pressing world problems. The book **Reforming from the Top: A Leaders' 20 Summit**, edited by John English, Ramesh Thakur and Andrew F. Cooper, was published in September 2005 as a result of the conference series. This book explores whether the creation of an L20 is a possibility for the international community. It offers thematic and geographic arguments in favour of the L20, with a particular emphasis on the larger role that it could play in bringing about reform of the global economic and financial systems.

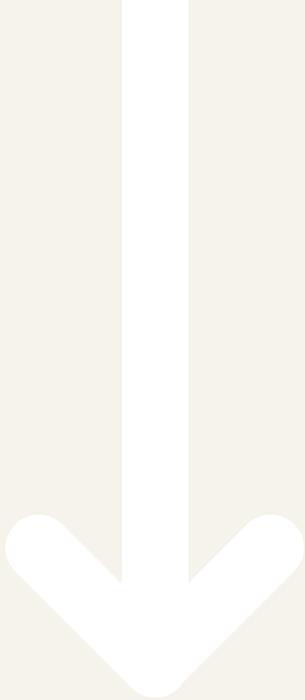
DEVELOPING COUNTRIES AND THE WTO AGRICULTURE NEGOTIATIONS

In March 2006, CIGI Chair Jennifer Clapp published CIGI's sixth working paper, entitled *Developing Countries and the WTO Agriculture Negotiations*. This paper explores the WTO Doha 'Development' Round of trade negotiations and its focus on agricultural trade liberalization. Early in the Round, developing countries were frustrated with both the process and the content of the agricultural agreement negotiations. Their frustration prompted these countries, through a number of developing country groupings such as the G-20 and others, to call for changes in the talks to ensure that the needs and concerns of these often overlooked regions were heard. Though developing countries have remained relatively cohesive in these negotiations and have in many ways been successful in registering their concerns in the latter half of the negotiations, says the author, it remains unclear whether this cohesion will last as the uneven impacts of agricultural trade liberalization become apparent.

EDUCATIONAL COMMUNITIES: EXTENDING LEARNING BEYOND THE CLASSROOM

CIGI Senior Fellow Alan Alexandroff has complemented his classroom teaching with an online classroom community. The classroom community helps to improve information dissemination, communication and collaboration both on and off campus. The course syllabus, class list and reading lists are all available online and students can access this information and automatically submit assignments, considerably streamlining the administrative process. Because his community is part of the IGL00 network, Dr. Alexandroff is able to extend coursework to include information from IGL00's library collection and his students are able to tap into an extensive resource pool.

Shifting Global Economic Power



The traditional large economic powers, the United States, Europe and Japan, and the very structures of many multilateral institutions are being challenged by the rise of two large countries — India and China. Other emerging contenders for global and regional power include Brazil and Russia. Their rapidly growing influence may mean that an overhaul of key aspects of the global economic and financial governance systems is inevitable.

CIGI's research in this area explores how these large emerging economies affect the current, and future, structure and organization of the global economy.

SHANGHAI WORKSHOP ON FINANCIAL LIBERALIZATION

Under the leadership of Distinguished Fellow John Whalley, CIGI and Shanghai's Jiaotong University held a symposium on "Financial Liberalization in China and China's WTO Commitments" in January 2006. The session offered an opportunity for academics, government officials, and bankers from both Canada and China to exchange views. A two-day seminar in Beijing followed, at which members of a Young China Scholars' Poverty Research Network, which is jointly sponsored by CIGI and the International Development Research Centre (IDRC) to study poverty and rising inequalities in China, presented their research proposals. John Whalley and CIGI Senior Fellow Terry Sicular are Senior Mentors in this network.

BRICSAM AND THE NON-WTO

The third CIGI working paper, *BRICSAM and the Non-WTO*, by Agata Antkiewicz and John Whalley, discusses recent regional trade and economic partnership agreements involving the large, rapidly growing BRICSAM economies (Brazil, Russia, India, China, South Africa, ASEAN, and Mexico). The authors analyze the agreements and their possible impacts, and explore whether these new and widely varied agreements represent a partial replacement of the WTO process for newly negotiated reciprocity based on global trade liberalization or diplomatic protocol alongside significant WTO disciplines.

CONFERENCE ON INTERNATIONAL GOVERNANCE INNOVATION 2006 (CIGI '06)

Plans for our annual international conference, called CIGI '06, were well underway by July 31, 2006. This premier annual event gathers over 150 leading experts and decision-makers from Canada and around the world to address the issues raised by CIGI's research. CIGI '06 will explore the past and future growth strategies of China and other large emerging economies (the so-called BRICSAM countries) as well as the sustainability of current growth rates in China and India from the point of view of stresses that have accompanied economic growth in these countries. Contrasting with the work on these emerging economies, a portion of the first day will also be devoted to a review of the state of knowledge and case studies of fragile states. On the second day, prominent international scholars will discuss the new multilateralism as well as global institutional reform imperatives stemming from shifting global economic power. www.cigi06.org

How fast can we change? Some effects of globalization on Canada, The Hon. Marcel Massé, Executive Director for Canada, Ireland and the Caribbean, World Bank, CIGI IBG Member, October 24, 2005

PUBLIC EVENT





Regional Governance

Increasingly, the role of governance at the regional level is taking on momentum as an effective avenue for responding to the challenges posed by globalization and international developments. In various regions of the world, the trans-nationalization of the global economy, trade, and labour has strengthened efforts towards greater regional cooperation. The rise in regional partnerships (EU, APEC, MERCOSUR, and NAFTA to name a few) suggests that this type of integration and interdependence represents a viable strategy for responding to new global realities.

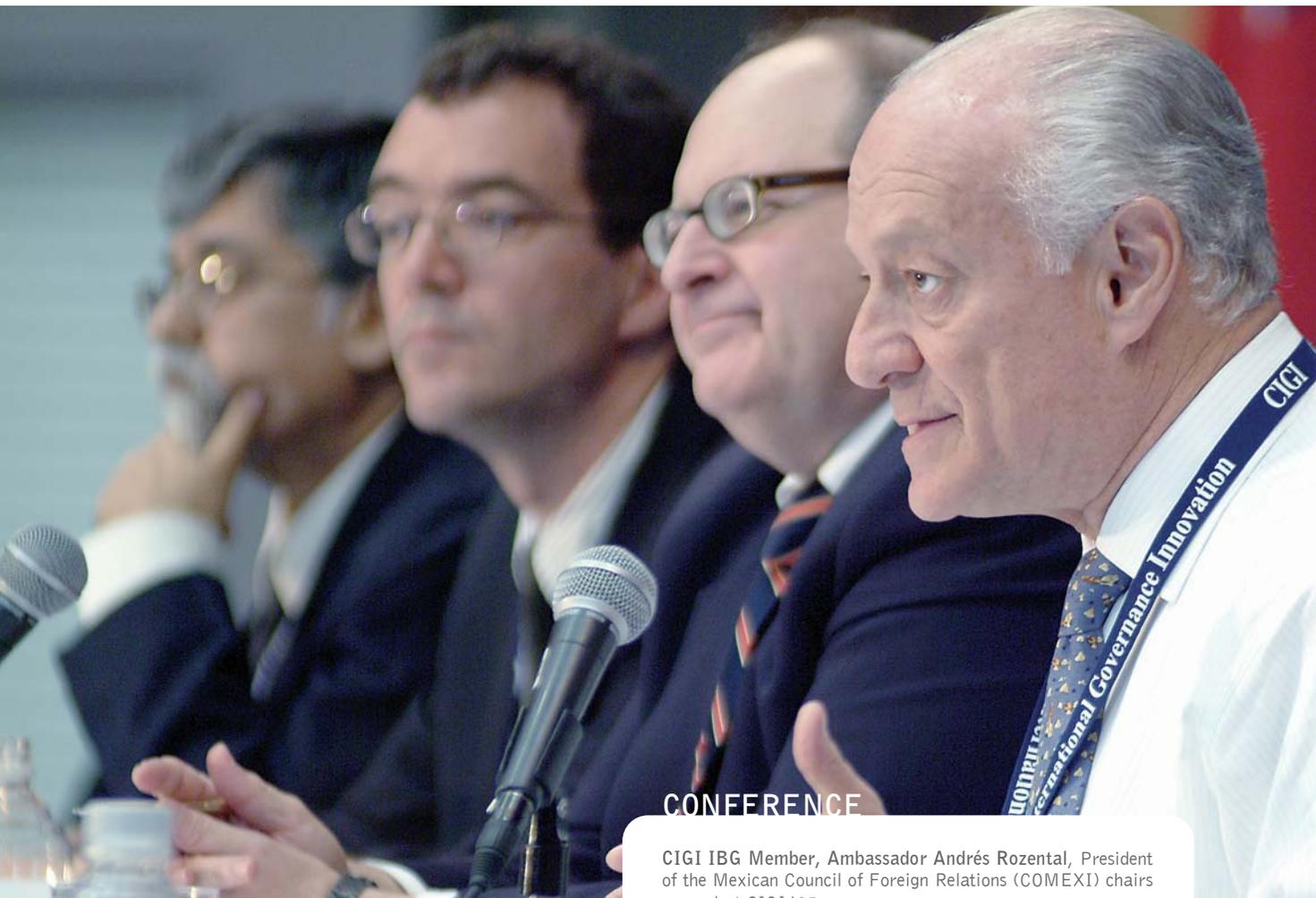
CIGI's Regional Governance projects examine the dynamic challenges and future prospects for existing institutional and economic cooperation, increased economic, social and cultural integration, and the role of non-state actors within these regions.

CARIBBEAN ECONOMIC GOVERNANCE PROJECT

Designed to study economic governance challenges facing the Caribbean region, the Caribbean Economic Governance Project was officially launched in April 2006. Through workshops, discussion papers and online collaboration, the project aims to stimulate debate on substantive issues in the region and design relevant solutions and policy prescriptions on opportunities for development. Topics addressed by the project include the marshalling of human resources both within and outside the region to foster economic development; fiscal and industrial issues; and intra-regional collaboration. The project will take place over a two-year period, with workshops to be held in both Canada and the Caribbean.

THE EMERGENCE OF CROSS BORDER REGIONS BETWEEN CANADA AND THE UNITED STATES

At the request of the federal government, CIGI convened a Policy Research Initiative Roundtable on "The Emergence of Cross Border Regions Between Canada and the United States" in Waterloo in February 2006. The conference discussed the results of the Policy Research Initiative study on the emergence of cross border regions, particularly in the Great Lakes and Heartland regions. Participants, including a number of CIGI researchers, expressed their views on the emergence of these cross border regions and how they might impact the policies of the Canadian Government. A report on the roundtable was published May 2006.



CONFERENCE

CIGI IBG Member, Ambassador Andrés Rozental, President of the Mexican Council of Foreign Relations (COMEXI) chairs a panel at CIGI '05

INTERVENTION WITHOUT INTERVENING?

In July 2006, CIGI Distinguished Fellow Andrew F. Cooper and Thomas Legler published **Intervention Without Intervening: the OAS Defense and Promotion of Democracy in the Americas**, an in-depth examination of the evolution of the Organization of American States, multilateral democracy promotion, and the lessons its experience holds for other multilateral contexts. The authors stress the need for conceptual tools that allow scholars to consider the transnationalization of democratization processes rather than only the domestic variables in regime change. The growing role of the OAS, the Rio Group, foreign governments, and international NGOs in democracy assistance underscores the transnational nature of current democratization trends.

PORTAL FOR NORTH AMERICA

In order to facilitate a growing discussion on North American governance, CIGI is developing the "Portal for North America" an online community for decision-makers, researchers and educators that focus on North America. It will contain a comprehensive repository of primary and secondary documents, records and analysis on issues that concern the region. Invited members will be able to easily contribute content to the research library and participate in online discussion forums. This portal is intended to encourage a greater understanding of North American issues and to foster interaction between the research and policy-making communities.

Weak and Fragile States



In recent years, the international system has witnessed a decrease in the number of interstate conflicts while, at the same time, recording unprecedented numbers of intra-state conflicts. These conflicts threaten international peace and security, for not only do they affect population groups in a given country, but they often destabilize or have a destabilizing effect on the internal and external affairs of neighbouring countries.

CIGI's initiatives within this research theme focus on the challenges posed by weak and fragile states and incorporate a multilateral approach to finding sustainable solutions.

CANADA IN HAITI: CONSIDERING THE 3D APPROACH

In November 2005, CIGI held the conference "Canada in Haiti: Considering the 3D Approach". The range of academic, military, development and government experts who participated offered a variety of fresh and candid opinions on the next steps both for Haiti and the international community in its relations with the island nation. CIGI and Wilfrid Laurier University Press published a book on the material from the conference in May 2006, entitled **Haiti: Hope for a Fragile State**, edited by Yasemine Shamsie and Andrew S. Thompson. This new publication sheds light and dispels misperceptions on the varied and complex roots of the current crisis in the country and suggests that the situation in Haiti is not completely desperate. A source of valuable material for decision-makers dealing with the very difficult situation in Haiti, **Haiti: Hope for a Fragile State** brings together diverse perspectives on development, the military, history and politics and discusses the peace-building efforts of the past, suggesting ways to move forward to make Haiti a stronger state.

ADDING 3NS TO THE 3DS: LESSONS FROM THE 1996 ZAIRE MISSION FOR HUMANITARIAN INTERVENTION

Published in December 2005, Andrew F. Cooper's second CIGI working paper examines the 3D (defence, diplomacy, and development) framework for Humanitarian Intervention, in weak states and/or conflict situations. Entitled *Adding 3Ns to the 3Ds: Lessons from the 1996 Zaire Mission for Humanitarian*



“ What makes this book unique is how it brings together diverse perspectives...and suggests ways for moving forward. ”

John English,
about "Haiti: Hope for a Fragile State"

Intervention the paper concedes that there are some considerable strengths built into the 3D concept. However, Cooper argues, the 3D framework remains too narrow in its logic and mode of application. Instead, as argued in the paper, the 3D approach needs to be complemented by another configuration termed the 3Ns - niches, norms, and networks. Considering the evolving cases (Afghanistan, Haiti, and potentially Darfur) and the pivotal Canadian rescue mission to Zaire at the end of 1996, at the core of the paper is the contention that Canada needs to cast its involvement in humanitarian interventions through a less bureaucratically driven approach and with a fuller appreciation of contextual considerations.



Global Security Issues

The global reach of economic, migratory and cultural interactions have brought to the fore concerns about security, terrorism, health pandemics, the deteriorating state of our environment and other transnational issues that call for innovative governance responses.

CIGI's projects focused on Global Security Issues explore existing policies and aim to broaden the dialogue and scope of analysis to include improved multilateral approaches to challenges that transcend borders and greatly impact global security.

NEW DISTINGUISHED FELLOW

Louise Fréchette, former Deputy Secretary-General of the United Nations and former Canadian Deputy Minister of Defence and Permanent Representative to the United Nations, joined CIGI as Distinguished Fellow in April 2006. Mme. Fréchette's arrival heralded a new research dimension at CIGI, one that will bring her extensive international experience to bear on a major issue of our time. Specifically, Mme. Fréchette will chair a research project over a two-year period on the political and economic governance issues arising from the increased use of nuclear energy. Mme. Fréchette will also lecture on her experience and findings at both local universities and across Canada on behalf of CIGI.

NUCLEAR ENERGY FUTURES: IMPLICATIONS AND OPTIONS FOR GLOBAL GOVERNANCE

Recent years have seen a revival in the promotion of nuclear energy in a number of countries, spurred by concerns about sourcing and high price of fossil fuels, as well as climate change. Renewed interest in 'going nuclear', however, brings a number of risks on a variety of fronts, including security, safety, trade and environment. The issues are clearly not confined only to those states that choose the nuclear option. Given the fluid nature of global exchanges and the global nature of security concerns, the risks associated with nuclear energy have become truly global in scope, requiring a fresh and in-depth look at existing governance mechanisms if the risks associated with growing pressure for greater reliance on nuclear energy are to be mitigated effectively. Though global level institutional mechanisms exist to address some aspects of these nuclear issues at present, their effectiveness and adequacy must be re-assessed in this context. Accordingly, the CIGI project has two principal aims: first, it will

present an overview and analysis of the increasingly global nature of risks associated with the nuclear option, and second, it will provide recommendations for enhanced global institutional governance for the mitigation of those risks.

GLOBAL HEALTH GOVERNANCE

CIGI's objective for its work on health governance is to strengthen the effectiveness with which decision-makers and international organizations deal with global health issues as a essential item on their agenda.

Together with the University of Waterloo and the University of Toronto, CIGI co-hosted a conference on "Global Health Governance: Past Practice - Future Innovation" in Waterloo on November 11-12, 2005. (This Waterloo meeting followed an initial meeting in Ottawa on November 10th, 2005 that examined past practices in global health governance.) The meeting examined how the current global health governance system has adapted to mobilize the contributions of civil society, networks and a diverse group of systemically significant countries, and international institutions on the issues of the Millennium Development Goals, possible pandemic threats such as the Avian Flu, and access to essential medicines. The meeting included keynote speeches from the Honourable Carolyn Bennett, Canadian Minister of Public Health and Dr. James Orbinski of Médecins Sans Frontières (Doctors Without Borders).

A forthcoming volume based on the conference will depict the mounting obstacles, plausible paths and innovative practices in global health governance. These results will inform not only scholars, practitioners and international organizations working in the area of health governance, but also hold practical applications in many related areas of global governance.

The Honourable Carolyn Bennett, Minister of Public Health addresses the Global Health Governance Conference in Waterloo, Ontario, Canada

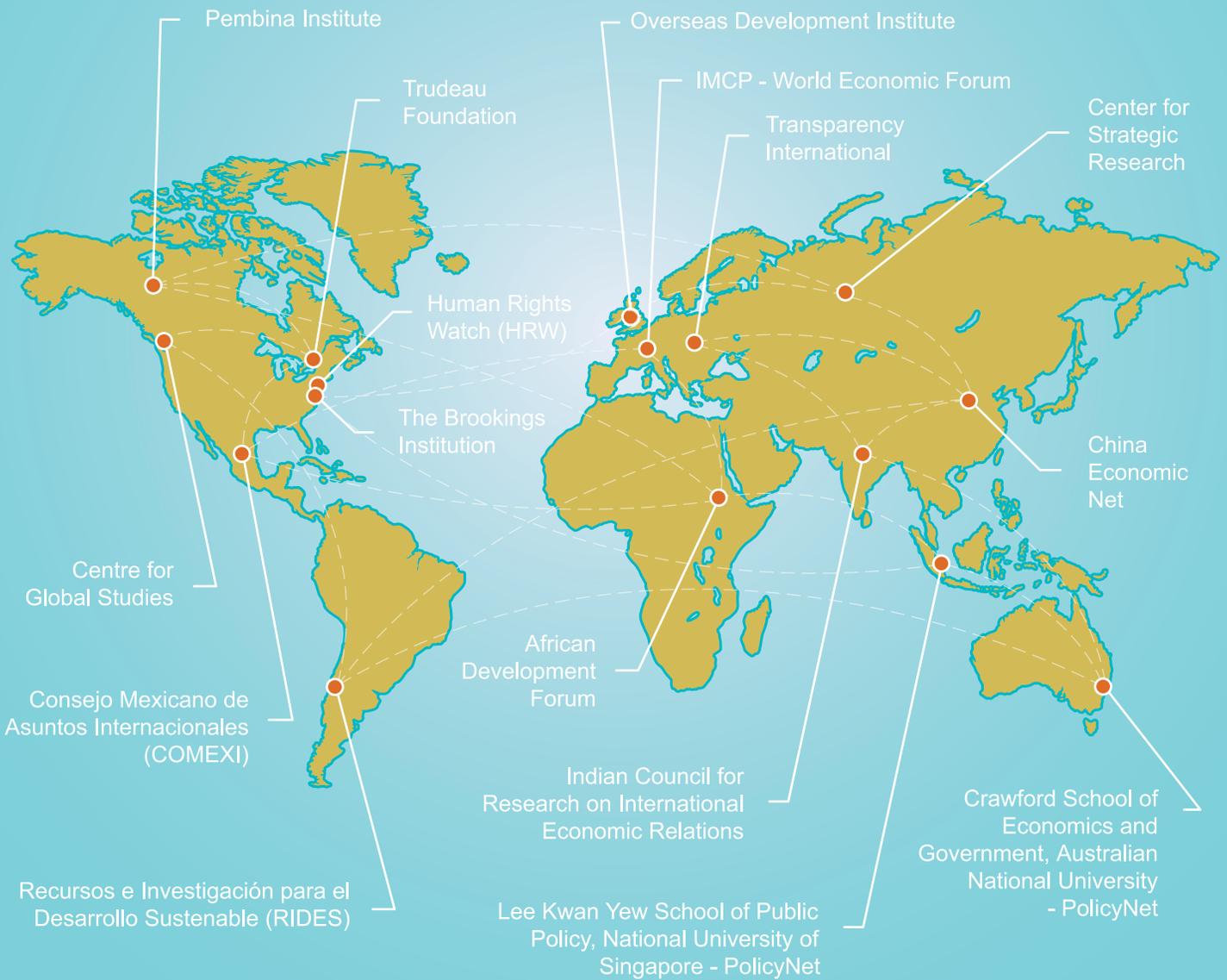
CONFERENCE





Connect for Global Change®

Our goal is to facilitate the application of knowledge, experience and expertise to the development of innovative policies and programs throughout the world. A few of our partners are featured below:



www.igloo.org

Connect for Global Change[®]

In less than one year, the IGL00 network has grown to support over 5,000 registered users, with over 100 new global partners. As of July 31, 2006 members can access over 10,000 catalogued documents; participate in over 93 online communities; search a Google™-like index of over 3.1 million web pages; view distinct country profiles; read news headlines from 200+ sources and engage in over 60 distinct public and expert blogs.

The network is improving research capacity on an international scale, helping to create world class educational programs, and connecting global partners and projects to transform knowledge into practice. Thousands of researchers, practitioners, educators and students are using the IGL00 network to find and share research papers and documents; exchange best practices; collaborate on research initiatives; coordinate "on the ground" campaigns; educate youth on global issues; debate topical issues and much more.

CIGI.NET - IMPROVING INTERNAL COLLABORATION AND PROCESSES

CIGI is a user of the IGL00 network and technology. Before the official launch of IGL00 in 2005, CIGI had already based its intranet on IGL00. CIGI staff use the intranet as a central meeting place to communicate, collaborate and share. Within CIGI.net, users have access to a variety of documents, from working papers and board reports to policies and procedures. In this internal community, they can engage with researchers on topical events, find upcoming lectures, conferences and events, read insights and commentary, and improve the way they work together.

Many of our partner organizations are also using IGL00 for their intranet, extranet and public website to increase overall efficiency and effectiveness. In doing so, IGL00 is helping them to improve their service offering and visibility, while reducing development, hosting and consulting costs.

... AND BEYOND; BUILDING INTERCONNECTED KNOWLEDGE NETWORKS

IGL00 is affecting the way organizations and individuals can collectively affect global change and put policy-transforming knowledge into good governance practice.

By leveraging IGL00 services, research organizations, academics and practitioners will be empowered to develop, launch, manage and cultivate a variety of high-profile global research communities on the web. These communities will have incremental value, evolving into interconnected knowledge networks. Such networks will improve knowledge sharing among peers, stimulate re-use of existing research, provide broader scope of feedback and input on research findings, ignite spontaneous formulation of innovative think tanks, and foster greater levels of involvement of the public in initiatives to bring higher quality of research, theory and practice to much broader and knowledgeable audiences.



Building Capacity

www.cigionline.org/capacity

An integral part of CIGI's mandate is to build capacity on issues related to international governance. As a result, CIGI has encouraged scholarship on international issues through its sponsorship of CIGI Chairs and Balsillie student fellowships at the University of Waterloo and Wilfrid Laurier University, supporting the emergence of new graduate programs at these institutions. CIGI has also supported networks and organized workshops featuring young scholars, and has sponsored youth-based activities focused on international issues.

CIGI CHAIRS

In November 2005, CIGI and Jim Balsillie announced a substantial initiative to assist the University of Waterloo (UW) and Wilfrid Laurier University (WLU) in building multidisciplinary graduate programmes on international issues. Four CIGI chairs, two from each university, will be named to give direction to the proposed graduate programmes in international governance at the two universities. In the case of UW, Professors Eric Helleiner and Jennifer Clapp, two outstanding scholars in their respective fields, have been appointed as CIGI chairs. Dr. Helleiner is a specialist on international financial institutions and the author of several books on the subject. Dr. Clapp specializes in international environmental questions as well as agriculture and trade issues.

BALSILLIE STUDENT FELLOWSHIPS

A program of fellowships for graduate students with a strong interest in the study of international governance was also announced by CIGI and Jim Balsillie. Balsillie Fellowships will be offered to fifteen students each year at both Waterloo Universities through the 2006-2009 academic years. Twelve Balsillie Fellows were appointed for the 2005-2006 academic year (six from UW and six from WLU) including students from across Canada and from China, Pakistan and Bulgaria. The Balsillie Fellowship program gives the recipients an opportunity to build research experience by participating in projects run by CIGI researchers.

NEW SCHOLARS' CONFERENCE

In collaboration with the Norman Paterson School of International Affairs (NPSIA) and the Canadian Foreign Policy Journal, CIGI hosted the 4th New Scholars' Conference in November 2005. Seventeen emerging scholars presented and debated papers on the theme of "Canadian Foreign Policy Under Review." The selected participants represented a range of disciplines, among them political science,

CIGI Chairs in International Governance



Jennifer Clapp
University of Waterloo

Expertise:

- International agricultural trade and the WTO
- International agricultural biotechnology and biosafety policy
- International food aid policy
- Environmental implications of global trade and investment
- International hazardous waste trade



Eric Helleiner
University of Waterloo

Expertise:

- International financial institutions
- Globalization of finance
- International debt
- North American monetary relations

history, economics, public policy, international development, and defence. Panel chairs and discussants, recognized for their expertise in Canadian Foreign Policy were invited from a variety of institutions to provide insight and feedback to the paper presenters.

The New Scholars' Conference is held on a biennial basis with the goal of promoting research and the publication of articles on Canadian foreign policy issues. Conference participants are selected on the basis of submitted proposals, which are evaluated by an interdisciplinary conference steering committee. Participants are invited and encouraged to submit their papers to be reviewed for subsequent publication in *Canadian Foreign Policy* (CFP). Three papers that were presented at the conference were subsequently published in CFP, and an additional two papers are under review for publication. The idea of a special issue of the CFP focused on Indigenous Diplomacy was raised at the meeting and has successfully come together. It will be published in the Spring of 2007 and will be guest edited by J. Marshall Beier, one of the conference participants.

IDRC/CIGI YOUNG CHINA SCHOLARS POVERTY RESEARCH NETWORK

The Young China Scholars Poverty Research Network co-sponsored by the International Development Research Centre (IDRC) and CIGI was created to identify and support a new generation of young researchers working on poverty and distribution issues in China. The aim of the Network is to work

Students at the 2006 Global Youth Forum (GYF),
"You, Waterloo and the World". www.gyf.ca



with young scholars in China to explore new analytical approaches to poverty research and through this process to more fully harness and use existing survey data. The Network was launched in the Summer of 2005 and is coordinated by Li Shi (Beijing Normal University, China) and John Whalley (CIGI). There are nine mentors offering advice and instruction to young scholars on their research. All Network members meet annually providing young scholars the opportunity to present their research findings, with another series of seminars held at the Beijing Normal University. Currently, the Network offers financial support to seven young Chinese researchers whose project work is guided by senior network members.

GLOBAL YOUTH FORUM

The Global Youth Forum (GYF) is a one-day conference designed to expose local high school students in the Waterloo Region interested in international issues to a variety of local, national and international challenges, organizations and initiatives. Students take part in workshops, games and activities that show the students different ways to become involved in "making the world a better place" not only locally, but also nationally and internationally.

The 2006 GYF was held on March 30, 2006 with 105 student participants from across the Waterloo Region. In line with the conference theme, "You, Waterloo and the World", the morning session focused on the Millennium Development Goals and the role the participants could play in seeing these goals fulfilled. The keynote speaker was Pam Muckosy of Mennonite Economic Development Associates who educated the students on the opportunities available to them to become engaged on a wide range of important causes. In the afternoon, the students participated in the World Trade Game where they had a hands-on experience with international relations and negotiations. The GYF allows students the unique opportunity to gain access to experts and information on opportunities and experiences that will help them to define how they interact with their local and global communities. The GYF has inspired students to take action, including one school's initiative to raise money to build a new school in Africa.

CIGI's Network at a Glance:

(As of July 31, 2006)

BOARD OF DIRECTORS

Jim Balsillie, Chair
Kendall Cork

John English, ex-officio
Cosimo Fiorenza

Dennis Kavelman
Marie-Lucie Morin

Joy Roberts
Alister Smith

IBG MEMBERS

Alagh, Yoginder - Former Minister of Science, Technology and Power, Chancellor Central University of Nagaland; Vice-Chairman of the Sardar Patel Institute of Economic and Social Research in Ahmedabad (India)

Balsillie, Jim - Chairman and Co-CEO, Research In Motion (Canada)

Bhagwati, Jagdish - Senior Fellow, International Economics, Council on Foreign Relations; Professor, Columbia University (United States)

Bothwell, Robert - Director of International Studies, Trinity College, University of Toronto (Canada)

Braga de Macedo, Jorge - President, Tropical Research Institute of Portugal; Professor at the Faculty of Economics of Nova University, Lisbon; Former Finance Minister (Portugal)

Choi, David - President and CEO Royal Pacific Group (Canada)

Clark, Joe - Former Prime Minister of Canada (Canada)

English, John - Executive Director, CIGI (Canada)

Galal, Ahmed - Consultant, The World Bank (Egypt)

Geingob, Hage - Former Prime Minister of Namibia (Namibia)

Giscard d'Estaing, Olivier - Chair, INSEAD Foundation (France)

Gotlieb, Allan - Former Ambassador of Canada to the United States (Canada)

Gurría, José Ángel - Secretary-General, OECD (Mexico)

Hauser, Rita - President, The Hauser Foundation (United States)

Heine, Jorge - Ambassador of Chile to India and member of the Executive Committee of the International Political Science Association (IPSA) (Chile)

Helliwell, John - Professor Emeritus, University of British Columbia (Canada)

Johnston, David - President, University of Waterloo (Canada)

Johnston, Donald - Former Secretary General of the OECD (Canada)

Lynch, Kevin - Executive Director, Canadian, Irish and Caribbean constituency at the International Monetary Fund (Canada)

Mahbubani, Kishore - Dean, Lee Kuan Yew School of Public Policy, National University of Singapore (Singapore)

Massé, Marcel - Executive Director, Canadian, Irish and Caribbean constituency at the World Bank (Canada)

O'Neil, Maureen - President, International Development Research Centre (IDRC) (Canada)

Pickering, Thomas - Senior Vice-President for International Relations, Boeing; Former U.S. Under-Secretary of State (United States)

Rozental, Andrés - President, Mexican Council on Foreign Relations (Mexico)

Samans, Richard - Managing Director, Global Institute for Partnership and Governance, World Economic Forum (Switzerland)



www.cigionline.org/about

Slaughter, Anne-Marie - Dean, Woodrow Wilson School of Public and International Affairs, Princeton University (United States)

Stiglitz, Joseph - Professor of Economics and Finance, Columbia University (United States)

Sulimma, Hans - Former German Ambassador to Canada (Germany)

Tanaka, Naoki - President, 21st Century Public Policy Institute (Japan)

Ullsten, Ola - Former Prime Minister of Sweden (Sweden)

Voigt, Karsten - Coordinator for German-American Cooperation in the Foreign Office of the Federal Republic of Germany (Germany)

Wang Jisi - Director, Institute of American Studies, Chinese Academy of Social Sciences (CASS) (China)

Woods, Ngaire - Director, Global Economic Governance Programme; Fellow in Politics and International Relations, University College, University of Oxford (UK)

Yu Yongding - Director and Senior Fellow of the Institute of World Economics and Politics (IWEP), Chinese Academy of Social Sciences (CASS) (China)

Yudaeva, Ksenia - Senior Economist, Center for Economic and Financial Research (Russia)

DISTINGUISHED FELLOWS

Andrew F. Cooper - Associate Director
Louise Fréchette - Nuclear Energy
Paul Heinbecker - International Relations
John Whalley - Economic Governance

CIGI CHAIRS IN INTERNATIONAL GOVERNANCE

Jennifer Clapp (University of Waterloo)
Eric Helleiner (University of Waterloo)

SENIOR FELLOWS

Yoginder Alagh
Alan S. Alexandroff
Colin Bradford
Barry Carin
Alistair Edgar
Terry Sicular

FELLOWS

Paul Doherty
Kimie Hara
Annette Hester
David Johnson
Bessma Momani

VISITING FELLOWS

O.G. Dayaratna Banda
Ramesh Kumar (Senior Visiting Fellow)
Weimin Zhou

EXECUTIVE TEAM

John English - Executive Director

Daniel Schwanen - Chief Operating Officer & Director of Research

Dan Latendre - Chief Information Officer



CONFERENCE

Arthur Stein, Professor of Political Science at UCLA, Alan Alexandroff, CIGI Senior Fellow and Agata Antkiewicz, CIGI Senior Researcher at CIGI '06.

EXPERTISE

Andrew F. Cooper
Distinguished Fellow and
Associate Director

Expertise:

- Celebrity diplomacy
- Diplomatic innovation
- Canadian/comparative foreign policy

John English
Executive Director

Expertise:

- Canadian foreign policy - past and present
- International institutions - change and L20
- Canada's economic progress on the world stage
- Landmines/human security issues
- Corporate social responsibility
- Cultural policy - international

Louise Fréchette
Distinguished Fellow

Expertise:

- Nuclear energy
- Nuclear proliferation
- United Nations and reform

Paul Heinbecker
Distinguished Fellow

Expertise:

- Canada/US foreign policy
- Multilateral cooperation, including the UN
- The Iraq and Kosovo wars
- International human rights issues, including the International Criminal Court
- Transatlantic policy issues, particularly as regards Germany
- International Security, including arms control and disarmament
- Environmental policy issues, including the Kyoto protocol on climate change

Daniel Schwanen
Director of Research and Chief
Operating Officer

Expertise:

- Economic growth and innovation
- Canada's external trade policy
- North American regional integration
- Canadian federalism and internal trade
- Cultural policies
- Economics of the Kyoto protocol on climate change

John Whalley
Distinguished Fellow

Expertise:

- Globalization
- World Trade Organization (WTO)
- Developing country strategies
- Global environmental issues
- Psychology and economics
- International economic relations

“ CIGI has common interests and objectives [with other organizations] that make it desirable to create synergies by combining our resources in an innovative way. ”

John English
CIGI Executive Director

PARTNERS

CIGI fosters strategic and collaborative partnerships with other leading organizations, researchers and practitioners to ensure our current projects are internationally relevant and useful. To build upon the organization's networks, CIGI develops research partners as well as information and communication technology (ICT) partners to help achieve our mandate.

CIGI's research partnerships help to support scholarship and dialogue on policy issues in international governance, and to make the results of these activities available to both decision-makers and the general public. CIGI's partners share information and access in order to help with the promotion and dissemination of research. Our ICT partners collaborate with CIGI to advance and enrich the IGL00 network by contributing content, offering technical expertise, and supporting online communities. Financial partners and supporters are the cornerstone of CIGI research as their contributions foster opportunities and build operations.

It is with the help of our partners that CIGI is able to increase its research capacity by developing global research communities and by supporting the work of recognized experts and aspiring young academics. In building these collaborative links with partners, CIGI is working to improve knowledge sharing and facilitate dialogue among leading scholars, international institutions, and key policymakers in Canada and around the world.



CONFERENCE

www.cigionline.org/partners

Premier of Ontario, Dalton McGuinty; John A. MacNaughton, CIIA Chair and Corporate Director; Jim Balsillie, CIGI Chair and Co-CEO Research In Motion (RIM) at a conference held at CIGI.



www.cigionline.org/publications

WORKING PAPERS

Stretching the Model of "Coalitions of the Willing"
Andrew F. Cooper
CIGI Working Paper #1
OCTOBER 2005

China in the World Trading System
John Whalley
CIGI Working Paper #2
OCTOBER 2005

BRICSAM and the Non-WTO
Agata Antkiewicz and John Whalley
CIGI Working Paper #3
OCTOBER 2005

Adding 3Ns to the 3Ds: Lessons from the 1996 Zaire Mission for Humanitarian Interventions
Andrew F. Cooper
CIGI Working Paper #4
DECEMBER 2005

Trade, Development and the Doha Round: A Sure Bet or a Train Wreck?
Daniel Drache
CIGI Working Paper #5
MARCH 2006

Developing Countries and the WTO Agriculture Negotiations
Jennifer Clapp
CIGI Working Paper #6
MARCH 2006

BOOKS

"Reforming From the Top: A Leaders' 20 Summit"
Edited by John English, Ramesh Thakur and Andrew F. Cooper
United Nations University Press
SEPTEMBER 2005

"Canada Among Nations 2005: Split Images"
Edited by Andrew F. Cooper and Dane Rowlands
McGill-Queen's University Press
NOVEMBER 2005

"Haiti: Hope for a Fragile State"
Edited by Yasmine Shamsie and Andrew S. Thompson
Wilfrid Laurier University Press
MAY 2006

"Intervention Without Intervening? The OAS Defense and Promotion of Democracy in the Americas"
By Andrew F. Cooper and Thomas Legler
Palgrave Macmillan
JULY 2006



EVENTS

August 05, 2005 - Food for Thought
Can the UN Really Protect Human Rights?,
Dr. Stephen Toope, President of the
Trudeau Foundation, Waterloo, Ontario

September 16, 2005 - Symposium
Global Institutional Reform: Conflict
or Coherence, Waterloo, Ontario

September 19, 2005 - Public Lecture
Rethinking Public Diplomacy: A Canadian
and UK Perspective, Dr. Brian Hocking,
Coventry University/International Forum
for Diplomatic Training and Dr. Evan
Potter, University of Ottawa/Foreign
Affairs Canada, Waterloo, Ontario

September 23, 2005 - Public Lecture
Ending Poverty: What can Canada do?
Dr. John McArthur, Manager of the UN
Millennium Project and Associate Director
at the Earth Institute at Columbia
University, Waterloo, Ontario

October 04, 2005 - Public Panel
Why is there Still Hunger?, Charles Weitz,
Hans Dall, Victoria Bawtree, Waterloo,
Ontario

October 13 - 14, 2005 - Conference
L20 Series - Energy Security, Stanford,
California

October 21 - 23, 2005 - Conference
CIGI '05: Building Ideas for Global
Change, Waterloo, Ontario

October 23, 2005 - Meeting
International Advisory Board of Governors
Meeting, Waterloo, Ontario

October 24, 2005 - Public Lecture
How fast can we change? Some effects
of globalization on Canada, The Hon.
Marcel Massé, Executive Director for
Canada, Ireland and the Caribbean,
World Bank, Waterloo, Ontario

October 26 - 28, 2005 - Conference
Regionalisation and the Taming of
Globalisation? Economic, Political,
Security and Governance Issues
(sponsored), Warwick, United Kingdom

October 30, 2005 - Public Lecture
From Nuclear Power to Nuclear Weapons:
The Ethical and Medical Implications,
Helen Caldicott, Waterloo, Ontario

October 30, 2005 - Conference
L20 Series - International Fishing
Governance, Victoria, British Columbia

November 03 - 04, 2005 - Conference
New Scholars' Conference, Waterloo,
Ontario

November 03, 2005 - Public Lecture
The Fall of Aristide and Haiti's Current
Predicament, Dr. Robert Fatton Jr., Julia
A. Cooper Professor of Government and
Foreign Affairs in the Department of
Politics, University of Virginia, Waterloo,
Ontario

November 04, 2005 - Conference
Canada in Haiti: Considering the 3D
Approach, Waterloo, Ontario

November 07, 2005 - Public Seminar
The International Policy Statement within
an Evolving Global Context, Mr. Robert
McRae, Director General Policy Planning
Secretariat, Foreign Affairs Canada,
Waterloo, Ontario

November 10 - 11, 2005 - Conference
L20 Series - Improving Official
Development Assistance, Amman, Jordan

November 11 - 12, 2005 - Conference
Global Health Governance - Future
Innovation, Waterloo, Ontario

November 15, 2005 - Public Lecture
Iraq: Does it have a Future?, Mr. Michael
Bell, Paul Martin Senior Scholar in
International Diplomacy, University
of Windsor, Waterloo, Ontario

December 5, 2005 - Book Launch
Canada Among Nations 2005 Book
Launch, Waterloo, Ontario

December 09, 2005 - Food for Thought
Getting Information Technology in the
Developing World, Mr. Yaacov Iland,
IGLOO Solutions Specialist, CIGI,
Waterloo, Ontario

January 16 - 17, 2006 - Conference
Financial Liberalization and Financial Structure in China in the Context of China's WTO Commitments, Beijing, China

January 20 - 21, 2006 - Conference
L20 Series - New Perspectives on Regimes to Control Weapons of Mass Destruction, Livermore, California

January 25, 2006 - Public Seminar
Debating the Headlines: A Munk Centre Forum: Canadian Foreign Policy Under New Management? (sponsor), Toronto, Ontario

January 30, 2006 - Public Lecture
Germany's role in the integration of Europe. Mme. Marie Bernard Meunier, Special Fellow, CIGI, Waterloo, Ontario

February 03, 2006 - Public Lecture
Canada and Iraq - the current situation Ambassador John Holmes, Canada's Ambassador to Jordan and Iraq, Waterloo, Ontario

February 10, 2006 - Food for Thought
The WTO After Hong Kong: Is Reform Necessary to Save the Doha Round?, Dr. Robert Wolfe, Associate Professor and Director of the Masters in Public Administration, School of Policy Studies, Queen's University, Waterloo, Ontario

February 15, 2006 - Public Lecture
Beyond Hiroshima: The Role of Canada in Nuclear Disarmament, Senator Douglas Roche, Former Canadian Ambassador for Disarmament and former Chairman of the United Nations Disarmament Committee, Waterloo, Ontario

February 24, 2006 - Food for Thought
Rethinking Canada's Strategy for Humanitarian Intervention, Dr. Andrew F. Cooper, CIGI Associate Director and Distinguished Fellow, Waterloo, Ontario

February 26 - 27, 2006 - Conference
L20 Series - Financing Global Public Goods, Princeton, New Jersey

February 27, 2006 - Symposium
The Emergence of Cross Border Regions between Canada and the United States Policy Research Initiative, Waterloo, Ontario

March 01, 2006 - Conference
Worlds Apart? Exploring the Interface between Governance & Diplomacy Conference Series Part 1, Canberra, Australia

March 07 - 08, 2006 - Conference
L20 Series - Furthering Science & Technology, Maastricht, Netherlands

March 08, 2006 - Seminar
Rural Labor Nonagricultural Employment, Wage Rate and Gender Difference in China, Xiaoyun Liu, University of Western Ontario and China Agricultural University, London, Ontario

March 16 - 17, 2006 - Conference
Hallsworth Conference 2006: Opening up Governance (sponsor), Manchester, United Kingdom

March 21, 2006 - Public Lecture
Is There a North America?, Dr. Stephen Clarkson, Professor of Political Economy at the University of Toronto, Waterloo, Ontario

March 30, 2006 - Youth Conference
Global Youth Forum, Waterloo, Ontario

April 06, 2006 - Food for Thought
A Made in Canada Foreign Policy for Stephen Harper's First Year, Dr. John Kirton, Director of the G8 Research Group, University of Toronto, Waterloo, Ontario

April 06 - 08, 2006 - Workshop
Canada Among Nations Authors Workshop, Waterloo, Ontario

April 10, 2006 - Food for Thought
Interfaith Dialogue and Diplomacy: The Cartoon Controversy, Dr. Samina Yasmeen, Director of the Centre for Muslim States and Societies and Associate Professor of Political Science and International Relations, University of Western Australia, Waterloo, Ontario

April 10, 2006 - Conference
IDRC/CIGI Young China Scholars Poverty Research Network, Beijing, China

April 21, 2006 - Food for Thought
Economic Aspects of Greenhouse Gas Reduction, Mr. Daniel Schwanen, Director of Research, CIGI, Waterloo, Ontario

April 27, 2006 - Meeting
The Royal Society of Canada Symposium for the Southwestern Ontario Region, Waterloo, Ontario

April 28, 2006 - Food for Thought
Technology in Times of Crises, Mr. Tom Jenkins, Chair Open Text Corporation, Waterloo, Ontario

May 04 - 05, 2006 - Conference
Brookings/CIGI/CFGS Conference: International Institutional Reform and Global Governance, Washington, DC

May 19, 2006 - Food for Thought
Making Poverty History and Debt Cancellation: What Lessons from Bush, Blair and Bono?, Dr. Eric Helleiner,

CIGI Chair in International Governance, Associate Professor, University of Waterloo, Waterloo, Ontario

May 26, 2006 - Food for Thought
Governing the Electronic Commons: From ICANN to WSIS, Dr. Leslie Pal, Professor in the School of Policy and Administration at Carleton University, Waterloo, Ontario

May 27 June 02, 2006 - Youth Conference
Canada-US Youth Summit (sponsor), Ottawa, Ontario

May 29, 2006 - Public Lecture
Economies of Peace: Corporate Responsibility in Zones of Conflict, Dr. Virginia Haufler, Associate Professor, Government and Politics, University of Maryland, Waterloo, Ontario

June 06, 2006 - Food for Thought
Economic Empowerment for Poor Families in Egypt, Dr. Mamdouh Foad, Chief Executive Officer and President of the Egyptian Association for Community Initiatives and Development (EACID), Waterloo, Ontario

June 09, 2006 - Workshop
IMF Reform Workshop, led by Eric Helleiner, CIGI Chair in International Governance, Waterloo, Ontario

June 14, 2006 - Food for Thought
The Continent of International Law, Barbara Koremenos, Assistant Professor of Political Science at UCLA, Waterloo, Ontario

June 15 - 17, 2006 - Conference
Athenian Policy Forum (sponsor), Waterloo, Ontario

June 23 - 25, 2006 - Conference
Worlds Apart? Exploring the Interface between Governance & Diplomacy Conference Series Part 2, Wilton Park, United Kingdom

June 26, 2006 - Launch
Canadian International Council (CIC) Press Launch and Reception, Toronto, Ontario

June 27, 2006 - Public Lecture
"How the West was Nearly One" Canada, NATO's Early Years and the Quest for an Atlantic Community, Dr. John Milloy, Member of Provincial Parliament for Kitchener Centre, Waterloo, Ontario

July 06, 2006 - Public Event
CIGI Summer Cinema - The Interpreter, Waterloo, Ontario

Auditors' Report on Summarized Financial Statements

To the Directors of
The Centre for International Governance Innovation

The accompanying summarized balance sheet and statement of revenue, expenses and changes in fund balances are derived from the complete financial statements of the Centre for International Governance Innovation as at July 31, 2006 and for the year then ended on which we expressed an opinion without reservation in our report dated September 13, 2006. The fair summarization of the complete financial statements is the responsibility of management. Our responsibility, in accordance with the applicable Assurance Guideline of the Canadian Institute of Chartered Accountants, is to report on the summarized financial statements.

In our opinion, the accompanying financial statements fairly summarize, in all material respects, the related complete financial statements in accordance with the criteria described in the Guideline referred to above.

These summarized financial statements do not contain all the disclosures required by Canadian generally accepted accounting principles. Readers are cautioned that these statements may not be appropriate for their purposes. For more information on the organization's financial position, results of operations and changes in fund balances, reference should be made to the related complete financial statements.

Zeifman & Company, LLP

Toronto, Ontario
September 13, 2006

Chartered Accountants
Licensed Public Accountants

Summarized Financial Statements

SUMMARIZED BALANCE SHEET AS AT JULY 31, 2006

	2006 Long Term Endowment	2006 Operating, Program and Capital	2006 Sub Total	2006 Musagetes Restricted Fund	2006 Total	2005 Total
CURRENT ASSETS						
Cash and cash equivalents	\$2,292,756	\$1,744,455	\$4,037,211	\$756,060	\$4,793,271	\$46,206,556
Accounts Receivable	-	583,122	583,122	-	583,122	415,764
Prepaid Expenses	-	68,660	68,660	-	68,660	103,907
	2,292,756	2,396,237	4,688,993	756,060	5,445,053	46,726,227
OTHER ASSETS						
Capital Assets	-	6,868,535	6,868,535	-	6,868,535	6,858,320
Portfolio Investments	64,353,100	7,292,754	71,645,854	31,873,646	103,519,500	61,032,721
	64,353,100	14,161,289	78,514,389	31,873,646	110,388,035	67,891,041
TOTAL ASSETS	\$66,645,856	\$16,557,526	\$83,203,382	\$32,629,706	\$115,833,088	\$114,617,268
CURRENT LIABILITIES						
Accounts Payable	\$ -	\$ 633,844	\$ 633,844	\$ -	\$ 633,844	\$ 662,699
Current Portion of Long Term Liability	-	11,935	11,935	-	11,935	11,077
	-	645,779	645,779	-	645,779	673,776
LONG-TERM LIABILITIES						
Amount Payable	-	237,603	237,603	-	237,603	249,538
TOTAL LIABILITIES	-	883,382	883,382	-	883,382	923,314
FUND BALANCES						
Restricted	66,645,856	7,131,435	73,777,291	32,629,706	106,406,997	104,684,714
Unrestricted	-	8,542,709	8,542,709	-	8,542,709	9,009,240
TOTAL FUND BALANCES	66,645,856	15,674,144	82,320,000	32,629,706	114,949,706	113,693,954
	\$66,645,856	\$16,557,526	\$83,203,382	\$32,629,706	\$115,833,088	\$114,617,268

Summarized Statement of Revenue, Expenses and Changes in Fund Balances For the year ended July 31, 2006

	2006 Long Term Endowment	2006 Operating, Program and Capital	2006 Sub Total	2006 Musagetes Restricted Fund	2006 Total	2005 Total
REVENUE						
Investment Income	\$ -	\$4,608,498	\$4,608,498	\$1,828,327	\$6,436,825	\$7,270,438
Government Grants	-	931,768	931,768	-	931,768	1,439,377
Donations and Other	-	689,317	689,317	-	689,317	17,020,473
	-	6,229,583	6,229,583	1,828,327	8,057,910	25,730,288
EXPENSES						
Research, Conferences and Partnerships	-	2,992,555	2,992,555	-	2,992,555	2,284,612
IGL00 Technology	-	2,121,754	2,121,754	-	2,121,754	986,210
Administrative & Facilities	-	1,324,330	1,324,330	-	1,324,330	1,631,344
Amortization	-	363,519	363,519	-	363,519	271,206
	-	6,802,158	6,802,158	-	6,802,158	5,173,372
Excess of Revenue over Expenses (Expenses over Revenue)	-	(572,575)	(572,575)	1,828,327	1,255,752	20,556,916
Interfund Transfers	-	66,828	66,828	(66,828)	-	-
Fund Balances, beginning of the Year	66,645,856	16,179,891	82,825,747	30,868,207	113,693,954	93,137,038
Fund Balances, end of the Year	\$66,645,856	\$15,674,144	\$82,320,000	\$32,629,706	\$114,949,706	\$113,693,954



The Centre for International
Governance Innovation

Centre pour l'innovation dans
la gouvernance internationale

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