



OVERVIEW

Founded in 2002, the Centre for International Governance Innovation (CIGI) is an independent, non-partisan think tank that addresses international governance challenges. Led by a group of experienced practitioners and distinguished academics, CIGI aims to anticipate emerging trends in international governance and to strengthen multilateral responses to the world's most pressing problems.

CIGI advances policy ideas and debate by conducting studies, forming networks and convening scholars, practitioners and policy makers. By operating an active program of publications,

events, conferences and workshops, CIGI builds capacity to effect change in international public policy. CIGI is advised by an International Advisory Board.

The organization is housed in the historic Seagram Museum in Waterloo, Ontario, Canada. It was founded by Research In Motion (RIM) co-CEO and philanthropist Jim Balsillie, who also serves as CIGI's chair. CIGI is funded by private and public donations. It gratefully acknowledges the support of the Government of Canada and the Government of Ontario.

Jocelyne Bourgon

From 2003 to 2007, the Honourable Jocelyne Bourgon served as Canada's Ambassador to the Organization for Economic Cooperation and Development (OECD). Previously, she held the positions of Clerk of the Privy Council and Secretary to the Cabinet in the Canadian government. She is also an active member of various advisory boards.

Andrew F. Cooper

Andrew F. Cooper is the associate director of CIGI and a political science professor at the University of Waterloo. From January to May 2009, he was a Visiting Fulbright Chair of Public Diplomacy at the University of Southern California. He has also been a visiting scholar at universities in the US, Australia and South Africa.

John M. Curtis

John Curtis conducts research related to the shifting global order. He was formally the chief economist at Canada's Department of Foreign Affairs and International Trade (DFAIT).

Louise Fréchette

Louise Fréchette is chair of the Nuclear Energy Futures project. She joined CIGI after eight years as the first United Nations Deputy Secretary-General; she was appointed by then UN Secretary-General Kofi Annan.

Paul Heinbecker

Paul Heinbecker is the inaugural director of the Laurier Centre for Global Relations at Wilfrid Laurier University. Mr. Heinbecker was Canada's Permanent Representative and Ambassador to the United Nations from 2000 to 2003. Previously, he served as Canadian ambassador to Germany.

Jorge Heine

Jorge Heine is the CIGI Chair of International Governance. He is also vice president of the International Political Science Association. Dr. Heine comes to CIGI after serving as the Chilean ambassador to India.

Ramesh Thakur

Ramesh Thakur is a professor of political science at the University of Waterloo. In 2008, he was appointed inaugural director for the Balsillie School of International Affairs. Prior to joining CIGI, Dr. Thakur served as Senior Vice-Rector of the United Nations University and Assistant Secretary-General of the United Nations.

John Whalley

John Whalley is a professor of economics and the William G. Davis Chair in International Trade at the University of Western Ontario.

Jim Balsillie

Jim Balsillie is co-CEO of Research In Motion (RIM). He directs RIM's strategy, business development, marketing, sales and finance. In 2002, Mr. Balsillie founded the Centre for International Governance Innovation. He is also chair of the Canadian International Council (CIC), and founder of the Balsillie School of International Affairs.

Scott Burk

Scott Burk is president of Wealhouse Capital Management, a Toronto-based investment management firm. In 2007, Mr. Burk joined CIGI's board and its finance committee. In 2008, he was appointed as a board member of the newly formed Canadian International Council. He also serves on the CIC audit committee and is the organization's treasurer. Mr. Burk is a CFA with an established career in investment. He co-founded and served as president of Alternum Capital; he was a senior partner at Griffiths McBurney and Partners (now GMP Securities L.P.); he was national sales manager for the Montreal-based investment firm Marleau Lemire.

Kendall Cork

Kendall Cork is managing director of Sentinel Associates Limited, a consulting firm in corporate direction. At E-L Financial Corporation, Mr. Cork served as chair and president, then as vice chair. Previously, he spent more than 30 years with Noranda Inc. where he held various financial positions, including senior vice president-treasurer. Mr. Cork sits on several boards, and holds the honorary position of director emeritus on the board of United Corporations.

John English

John English, a distinguished Canadian academic who served in the Canadian government as a Member of Parliament between 1993 and 1997, is executive director of CIGI. He has also served as national president of the Canadian Institute of International Affairs (now the Canadian International Council) and chair of the board of the Canadian Museum of Civilization and the Canadian War Museum.

Graham Shantz

Graham Shantz is the acting assistant deputy minister, Policy and Strategic Planning at the Department of Foreign Affairs and International Trade (DFAIT). Previously, he was director general of DFAIT's Policy Planning Bureau. Mr. Shantz has a distinguished career working in various positions with the Government of Canada.

Cosimo Fiorenza

Cosimo Fiorenza, a highly respected tax lawyer specialized in corporate taxation, is a partner with Bennett Jones LLP. Currently, he acts as tax counsel for several public and private companies, including prominent Canadian technology companies and public and quasi-public funds. Mr. Fiorenza also serves on the board of many companies and charities, and is a member of the Canadian Tax Foundation.

Dennis Kavelman

Dennis Kavelman is chief operating officer at Research In Motion (RIM). Prior to joining RIM in March 1995, Mr. Kavelman was with KPMG and was also an instructor with the School of Business and Economics at Wilfrid Laurier University.

INTERNATIONAL BOARD OF GOVERNORS

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Former Minister of Science, Technology and Power, Chancellor Central University of Nagaland; Vice-Chairman of the Sardar Patel Institute of Economic and Social Research in Ahmedabad (India)

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Senior Fellow for International Economics, Council on Foreign Relations; Professor of Economics, Columbia University (United States)

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David Johnston

President, University of Waterloo (Canada)

Donald Johnston

Former Secretary General of the Organisation Economic Co-operation and Development (OECD); Founding Partner, Heenan Blaikie LLP (Canada)

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President and CEO, Canadian Health Services Research Foundation (Canada)

Thomas Pickering

Co-Chair, International Crisis Group; Former Senior Vice-President for International Relations, Boeing; Former U.S. Under-Secretary of State (United States)

Philippe Reichstul

Director and CEO, Brenco (Brazil)

Andrés Rozental

Non-resident Senior Fellow, The Brookings Institution (Mexico)

Gordon Smith

Executive Director, Centre for Global Studies (Canada)

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Professor of Economics and Finance, Columbia University
(United States)

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Strobe Talbott

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Director, Institute of American Studies, Chinese Academy of
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Former President, Rotary International (Canada)

**His Royal Highness Prince Andrew The Duke of York,
KG KCVO**

UK's Special Representative for International Trade and
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Ngairé Woods

Director, Global Economic Governance Programme; Fellow
in Politics and International Relations, University College,
University of Oxford (United Kingdom)

Yongding Yu

Director and Senior Fellow of Institute of World Economics
and Politics (IWEP), Chinese Academy of Social Sciences
(CASS) (China)

Ksenia Yudaeva

Chief Economist, Sberbank (Russia)

CIGI COMMUNICATIONS

CIGI's communications initiatives include a robust publication program, online communications, events hosted domestically and internationally, and media and public relations. Through its array of channels, CIGI reaches out to policy networks, decision makers, scholars, other experts, educators, media representatives and members of the interested public.

Publications

CIGI produces a broad range of scholarly and policy-oriented publications — books, working papers, policy briefs, conference and special reports — corresponding to the organization's six program themes. Building on a solid foundation of research and practical experience, CIGI publications are designed to be a leading global resource on international governance for scholars, public officials, civil society organizations, nongovernmental organizations (NGOs), students and the interested public. For information on CIGI's publications program, contact publications@cigionline.org.

Online Communications

www.cigionline.org serves as the centre point of CIGI's online communications. The website provides many details about CIGI's research and other program activities, as well as information on the latest news and events. Users can download publications free of charge. CIGI launched its new website in spring 2009; its enhanced design and functionality offers users access to original content and easier access to information and resources housed within the site. New features include an experts directory, blogs and web-exclusive content.

Events

CIGI's events program includes public and invitation-only events, as well as conferences and workshops. Public lectures feature internationally renowned experts and scholars, while conferences and workshops bring together respected academics, practitioners and policy makers, and government and business leaders to discuss and develop solutions to important global issues. Increasingly, CIGI is hosting conferences abroad. Each autumn, CIGI hosts its premier annual event, the Conference on International Governance Innovation. Leading experts and policy makers from Canada and around the world are invited to participate in a two-day conference to discuss possible solutions to the issues raised by CIGI's research. The theme for each annual event is an issue of international focus and concern.

Media/Public Relations

CIGI has a comprehensive media relations program. The Media Relations team disseminates academic research through media channels to foster understanding of global issues. CIGI's experts regularly contribute opinion pieces to local, national and international newspapers and provide expert analysis and commentary to print and broadcast media. To date, CIGI's presence in print and broadcast media spans more than 58 countries. Lectures, seminars and guest speakers are often taped and broadcast on public broadcasting stations.

CIGI ONLINE PROJECT HIGHLIGHTS

As part of its efforts to build capacity and inspire dialogue on international governance issues, CIGI has built several online communities where international scholars, experts, policy makers and practitioners can exchange ideas and information in a central place online.

BRICSAM

BRICSAM is a research and information community focused on how BRICSAM countries (Brazil, Russia, India, China, South Africa, the ASEAN states, Mexico) impact global economic growth and governance. The community's primary goals are: to provide open access to the most comprehensive resources for research and analysis of BRICSAM and BRICSAM related issues; to build a global network of researchers, scholars, policy makers and practitioners interested in collaborative research on BRICSAM and BRICSAM related issues; and to stimulate new collaborative research among BRICSAM country partners and researchers.

Governance Village

CIGI partnered with the Office for Democratic Governance (ODG), a branch of the Canadian International Development Agency (CIDA) to develop Governance Village (GV), an centralized, global network which connects Canada's brightest minds studying, working and advising on development issues. GV provides a place for the development community to share knowledge and expertise about governance, social development and poverty reduction. It is rich in content and supported by a comprehensive set of tools to encourage knowledge sharing for the purpose of designing and implementing more effective programs. GV is open to government agencies; non-governmental, academic and private sector organizations; and individuals.

PolicyNet

PolicyNet is an online community to connect people worldwide who study, research and teach public policy. The site provides a wealth of information on a range of public policy topics as well as details about policy schools, their programs and degrees offered. PolicyNet offers access to faculty and scholars study a host of issues, and the ability to collaborate with them using a range of web tools. It also assimilates and organizes a uniquely cache of information about public policy education and research. CIGI partnered with Princeton University's Woodrow Wilson School of Public and International Affairs on this initiative.

Portal for North America

CIGI built the Portal for North America (PNA) to serve as a unique web-based tool for academics, policy makers, practitioners and students interested in continental issues facing Canada, Mexico and the United States. As part of CIGI's mandate to build capacity, the PNA website hosts a series of teaching modules designed for instructors to encourage greater inclusion of North American content into courses in a variety of disciplines, and to help students understand pressing North American governance issues. Each module is built around a primary text, case study or report. Teaching Notes help instructors disseminate key lessons to their students by highlighting the main themes of the modules, offering suggestions for incorporating them into courses and listing additional related resources.

RECENT PUBLICATIONS

Coalitions of the Caring: Inter-State Networks For Human Rights
Alison Brysk, Technical Paper #6
APRIL 2009

The Summitry of Small States: Towards the "Caribbean Summit"
Andrew F. Cooper and Timothy M. Shaw, CIGI Policy Brief #15
APRIL 2009

*The G20 and Green Protectionism:
Will We Pay the Price at Copenhagen?*
Simon J. Evenett and John Whalley, CIGI Policy Brief #14
APRIL 2009

*The Oil-Producing Gulf States, the IMF and the International
Financial Crisis*
Bessma Momani, CIGI Policy Brief #13
MARCH 2009

Sense and Nonsense About Deflation
Pierre L. Siklos, Web exclusive CIGI Policy Brief #12
JANUARY 2009

*The G20 Leaders' Summit and the Regulation of Global Finance:
What was Accomplished?*
Eric Helleiner and Stefano Pagliari, Web exclusive CIGI
Policy Brief #11
DECEMBER 2008

*The End of Monetary Dominance? How Crises Can Influence
Monetary Policy Decisions and Institutions*
Pierre L. Siklos, CIGI Policy Brief #10
NOVEMBER 2008

*Towards the G20 Summit: From Financial Crisis to International
Regulatory Reform*
Eric Helleiner and Stefano Pagliari, CIGI Policy Brief #9
NOVEMBER 2008

International Payments Imbalances and Global Governance
Eric Helleiner, CIGI Policy Brief #8
NOVEMBER 2008

*Global Governance for a Global Age: The Role of Leaders in
Breaking Global Deadlocks*
Barry Carin and Ramesh Thakur, CIGI Policy Brief #7
NOVEMBER 2008

The Way Forward in Afghanistan
A Report of the National Town Hall on Afghanistan (2009)

International Governance Responses to the Global Food Crisis
Conference Report (2009)

China's New Economic Diplomacy
Workshop Report (2008)

*Diasporas and Development: An Assessment of the Irish Experience
for the Caribbean*
Indianna D. Minto, Caribbean Paper #7
APRIL 2009

The British Nuclear Industry: Status and Prospects
Ian Davis
Nuclear Energy Futures Paper No. 4
JANUARY 2009

The Russian Nuclear Industry: Status and Prospects
Miles Pomper
Nuclear Energy Futures Paper No. 3
JANUARY 2009

The Global Nuclear Safety and Security Regimes
Aaron Shull
Nuclear Energy Futures Paper No. 2
NOVEMBER 2008

LIBRARY

CIGI's Digital Library is a collection of more than 25,000 electronic documents on topics related to international governance. Material in the Digital Library is compiled from CIGI's content partners worldwide, including the Brookings Institution, the Council on Foreign Relations, the Overseas Development Institute, several UN agencies and more than 130 other organizations. All publications are freely available for download in full text format to anyone with an internet connection.

CIGI also offers researchers the Canadian Foreign Relations Index (CFRI), a searchable database of more than 50,000 references to Canadian foreign relations material from 1945 to the present. The index contains both Canadian and foreign

material on Canada's foreign relations, defence issues, economic relations, foreign aid, international law and the environment. CIGI ensures the quality and relevancy of this compilation of resources, and is pleased to provide this index to prestigious academic institutions worldwide. For a subscription or trial use of the CFRI, contact libraryservices@cigionline.org.

CIGI is also home to the John Holmes Library, a physical collection of more than 6,000 monographs, periodicals, pamphlets, newspaper articles and government documents on Canadian foreign policy and international relations. The collection is available to researchers and members of the public.

RESEARCH PROGRAMS

The Environment and Resources program focuses on governance issues related to climate change, resource scarcity, energy security, and agriculture and food security. The aim is to research and develop innovative policy responses to these important global issues. The working group's research agenda also includes broad consideration of global environmental governance. Moving beyond isolated issues of environmental concern, the group's research focuses on sites of system interaction that highlight opportunities to respond to issues of energy supply, environmental degradation and security simultaneously.

Projects within the Environment and Resources program focus on innovations in governance in response to climate change; possible future trajectories for global energy systems, including nuclear and alternative fuels; and governance responses at the interface of global agricultural and food systems and the environment. Common to all research projects is the recognition of a unique space for novel non-state actors to influence governance architecture. As institutional reforms are proposed and non-state and hybrid governance mechanisms emerge, a clear need exists for incisive analysis and relevant policy advice.

PROJECTS

A Blueprint for a Sustainable Energy Partnership for the Americas

Agriculture, Food and Environment in the New Global Context

Global Responses to Rapid Nonlinear Global Change

Impacts of Global Policy Responses to Climate Change

New Directions in Global Environmental Governance

Nuclear Energy Futures: Implications and Options for Global Governance

ENVIRONMENT & RESOURCES

Program Highlight: Nuclear Energy Futures

Concerns over energy supply and climate change have precipitated a worldwide renewal of interest in nuclear energy. For its Nuclear Energy Futures (NEF) project, CIGI has collaborated with the Canadian Centre for Treaty Compliance (CCTC) at Carleton University's Norman Paterson School of International Affairs in Ottawa, Canada. The project is chaired by Distinguished Fellow and former UN Deputy Secretary-General Louise Fréchette, and directed by Senior Fellow and CCTC Director Trevor Findlay.

Through its Nuclear Energy Futures project, CIGI has identified an important area of international concern neither widely researched nor reported on. Project researchers are studying the purported revival of nuclear energy around the world and its implications for nuclear security, nuclear safety and nonproliferation efforts. The project aims to determine the nature and scope of the anticipated revival; assess various scenarios for global governance arrangements in this domain; and make recommendations for strengthening global governance in the nuclear field for consideration by the international community.

The NEF project was featured at CIGI '07, CIGI's annual conference. Several workshops have been held since the project began and a number of papers have been published. CIGI also published *GNEP Watch*, a monthly report on current developments in the Global Nuclear Energy Partnership (GNEP), a Bush administration-led international initiative aimed at encouraging the expansion of domestic and international nuclear energy production while simultaneously purporting to reduce proliferation and mitigate environmental risks.

Another significant output from the project is the *Survey of Emerging Nuclear Energy States* (SENES), which tracks the progress of countries working toward establishing a civilian nuclear power sector. The only one of its kind, the comprehensive survey attempts to identify each emerging nuclear country's position along the road to nuclear power.

CIGI's Nuclear Energy Futures project will culminate in a significant report containing recommendations directed at both Canada and the international community to be published and disseminated widely in the fall of 2009.

RESEARCH PROGRAMS

GLOBAL AND HUMAN SECURITY

The Global and Human Security program focuses on a range of issues, including: fragile and failing states; civil conflict and asymmetric warfare; peacebuilding and post-conflict reconstruction; and security sector reform. One of the overarching dilemmas researchers confront is the evolving and constantly shifting definition of security. Researchers analyze and assess its core themes through both human and traditional security lenses.

Researchers in the Global and Human Security program examine and deconstruct existing policies, doctrines and institutional structures to promote a better understanding of the trends and tensions in the security sphere and to influence international policy and practice. The program features a diverse geographic focus, with research being conducted in Afghanistan, Haiti, Sudan, East Timor, West Africa and the Middle East.

Experts seek to achieve the following: inform and influence public and policy debates by consulting with governments, inter-governmental bodies and non-governmental organizations; build capacity by providing training in Canada and abroad; raise public awareness of key issues by organizing workshops, conferences and public forums; and shape and advance the international research agenda in the Global and Human Security program's areas of expertise. Researchers within the program are committed to using new media tools and technologies to address today's multi-dimensional and integrated governance challenges in the security sphere.

PROJECTS

- Afghanistan
- EU GRASP
- Fragile States
- Haiti's Governance Challenges and the International Community
- Project for Peace-Building Consolidation
- Security Sector Governance
- Weak and Fragile States: Afghanistan
- Weak and Fragile States: Haiti

Program Highlight: Afghanistan Project

Since 9/11 and the fall of the Taliban, the stability of Afghanistan has been an international strategic priority. Canada and other NATO countries have contributed tens of thousands of troops, and billions of dollars have been spent on reconstruction, in an effort to stabilize the country. For Canada and some other nations, Afghanistan is a central foreign policy issue. Despite these efforts, there have been significant setbacks.

Deteriorating security due to a resurgent Taliban-led insurgency, a thriving drug trade, spiraling corruption and poor governance have cast a long shadow over the state-building process. Furthermore, the majority of Afghans remain trapped in poverty and hobbled by insecurity. Despite two elections and the creation of a liberal constitution, the prospects for success of Western-backed efforts to build a secure and stable Afghanistan remains unclear. The outcome will influence the future role of international organizations like NATO in state building.

CIGI's Afghanistan project aims to analyze and assess the ongoing efforts to stabilize and build sustainable peace in the country. Mark Sedra's field research in Afghanistan has resulted in new policy analysis, delivered through meetings with officials, publications and public lectures. By continuously monitoring and analyzing developments in Afghanistan, researchers seek to inform public discourse on realities in that country, shape assessment of donor and security approaches, and influence both Canadian and international policy.

As part of the project, CIGI has published several working papers and held public lectures. *Afghanistan: Transition Under Threat*, co-edited by Mr. Sedra and Geoffrey Hayes of the University of Waterloo, was launched as part of the CIGI-Wilfrid Laurier University Press series, *Studies in International Governance*.

RESEARCH PROGRAMS

HEALTH AND SOCIAL GOVERNANCE

The Health and Social Governance program seeks to develop innovative policy options that address global health and other social issues and that transcend borders and disciplines. Through a number of targeted initiatives, researchers are studying how governments and institutions can collaborate on finding substantive and lasting responses to complex challenges such as climate-induced pandemics, the brain drain of health practitioners from developing regions, and the role of the private sector in post-conflict reconstruction.

The challenges raised by these broad issue-areas highlight a need for different types of international and multilateral initiatives that engage nations in working together on areas of mutual concern. Anchored in this theme are five main projects that adopt an interdisciplinary and international approach: Islamic World Initiative, Minorities in the Middle East, Global Health Governance, Private Sector and Less Developed Countries, and the African Initiative.

PROJECTS

African Initiative

Global Health Governance

Islamic World Initiative

Minorities in the Middle East

Private Sector and Less Developed Countries

Program Highlight: The African Initiative

Climate change is expected to have disproportionately harsh consequences for Africa. Reduced rainfall, desertification, depletion of forests, disruption of animal migratory patterns and extinction of species will exacerbate inequalities in access to life's basic essentials. CIGI will embark on an ambitious initiative to deepen global understanding and foster policy dialogue in five key areas as they relate to climate change in Africa: health, migration, energy, food security, and conflict resolution and mediation.

Researchers from CIGI, the Salama SHIELD Foundation (based in Waterloo, and Plattsville, Ontario, respectively) and Makerere University in Kampala, Uganda, will collaborate in this five-year program. Makerere University is Uganda's largest university and one of Africa's most prestigious. Research conducted in the five core areas will produce policy recommendations and best practice guidelines for dealing with the unpredictable effects of climate change across the continent.

Program Highlight: Cosmopolitan Identity in the Islamic World

In June 2008, CIGI held "The Cosmopolitan Identity in the Islamic World Symposium" in Ottawa, Canada. More than 100 scholars, ambassadors, diplomats and government officials from Canada, the US and the Islamic world gathered to discuss various topics relating to governance within the Muslim world. The two-day event consisted of four panels covering the topics of why Islamic radicalism has arisen, possibilities for democratic governance reform, educational reform at the primary and secondary levels, and Canada's role in the Islamic world.

The symposium was the culmination of almost a year of effort by Senior Visiting Fellow Mokhtar Lamani. It is part of a larger Islamic World Initiatives project, which will focus on governance challenges in the Islamic world with specific focus on the Middle East and North Africa. The project's objective is to initiate dialogue on governance and public policy among scholars of Islam, education specialists and experts. Media coverage of the project in the Middle East reflects considerable interest in this CIGI initiative. Senior CIGI representatives will travel to the University of Abu Dhabi in early 2009 to discuss potential partnership arrangements for a second Islamic World Initiative conference to be held in the region.

RESEARCH PROGRAMS

INTERNATIONAL ECONOMIC GOVERNANCE

The International Economic Governance program examines a broad array of factors that affect the global economy, the international financial architecture and the multilateral trading system. Experts analyze how governments and international institutions respond to current financial dilemmas and propose policy solutions to improve systemic responses to these pressing problems. Specific focus is given to regional trade and investment arrangements, in addition to multilateral institutions.

Projects within the International Economic Governance program focus on providing expert advice on the liberalization of goods and services trade; reform of the international financial institutions and the inclusion of the emerging economies in the governance of international finance; and the implications of regional and global integration on migration and capital flows. Scholars also participate in research activities on economic and political developments in the Caribbean, together with partner organizations in the region.

PROJECTS

Caribbean Economic Governance

Future of the US Dollar

International Trade Experts

Program Highlight: Caribbean Economic Governance

The Caribbean region is economically and culturally diverse, has predominantly stable democratic governance, institutions and monetary policy, and viable tourism and agricultural industries in close proximity to large markets. However, it is also a region that faces development challenges — stemming from lackluster economic growth, poverty, high rates of unemployment and government debt — that hamper the region’s ability to achieve its full development potential.

Participants in the Caribbean Economic Governance project conduct research and promote dialogue about how Caribbean countries can, jointly or individually, improve institutions and policies to enhance their economic and social prospects. The project has produced new case studies, fresh think pieces and empirical analyses that are being presented and critically examined in a series of experts’ workshops and subsequently published in CIGI’s *Caribbean Papers* series.

Since the project’s inception, CIGI has published numerous papers and hosted a series of conferences and workshops. Ten or more additional research papers are due to be published before the project ends in 2009-10. CIGI will release a preliminary report of conclusions, the culmination of three years of work on the project.

RESEARCH PROGRAMS

INTERNATIONAL LAW, INSTITUTIONS AND DIPLOMACY

The International Law, Institutions and Diplomacy program seeks to examine and understand the changing nature of international cooperation through research on the roles and effectiveness of international actors, institutions, and legal frameworks within the current and evolving global architecture. The research agenda of the group focuses on the changing nature of governance at the international level beyond traditional state-based diplomacy, with special emphasis on new and emerging forms of cooperation and diplomacy.

To assess and enhance the efficacy, representativeness and legitimacy of international organizations, multilateral institutions and forums such as the UN, IMF, G8 and G20, experts within the International Law, Institutions and Diplomacy group explore questions relating to when and why existing institutions fall short of their mandate, when reform or the creation of a new institution might be justified, and the activism and influences of different actors within the international system. To that end, the group convenes forums, participates in strategic collaborations, develops extensive networks of experts and intellectuals, holds high-level meetings, and carries out research to influence the policy process and academic debates on pressing international issues.

PROJECTS

- Breaking Global Deadlocks
- Complex Diplomacy
- Global Institutional Reform
- IMF Reform
- International Financial Institutions

Program Highlight: International Monetary Reform

The International Monetary Reform project explores whether the International Monetary Fund (IMF) needs to undergo reform. CIGI partnered with the Washington, DC-based group New Rules for Global Finance and Oxford University's Global Economic Governance Programme to host a series of six regional workshops. Held in China, Kyrgyzstan, Mozambique, Jordan, the US and Canada, the workshops provided a forum for developing countries to articulate their needs and future priorities from the IMF.

Former and current finance ministers, central bank governors, academics and stakeholders from each region met in small group settings to discuss monetary cooperation and to evaluate how the IMF on technical assistance, conditionality and governance reforms. The final meeting was held at CIGI's headquarters in Waterloo. Three reports resulted from these meetings: IMF and Monetary Reforms: Middle Eastern Perspectives; IMF and Monetary Reforms: Latin American and Caribbean Perspectives; and IMF and Monetary Reforms: Central Asian Perspectives. Senior Fellow Bessma Momani also traveled to Washington in 2008 to meet with representatives of the United States Presidential candidates to present findings from the conferences.

RESEARCH PROGRAMS

SHIFTING GLOBAL ORDER

The Shifting Global Order program studies the sources and implications of global power shifts in international governance. One stream of scholarly activity within the group is devoted to relationships between economic strength, innovation and political influence in the evolving global order. Another core group of researchers studies the economic development of the emerging economies and the impact of global financial and economic events on the growth paths of these nations.

Projects within the Shifting Global Order program focus on analysis of the evolution of formal and informal global governance clubs, particularly those of the “G” grouping: the G2, G7/8 and G20. Through these projects, scholars investigate the efficacy of informal summitry vis-à-vis formal governance mechanisms. Activities organized through the economics stream study the impact of the global financial crisis on the major emerging economies, especially China and India, and their ability to withstand the international economic turmoil.

PROJECTS

BRICSAM

China Program

IDRC/CIGI Young China Scholars Poverty Research Network

Portal for North America

Small States in Shifting Global Order

Program Highlight: BRICSAM Economies

In 1990, the economies of the BRICSAM countries (Brazil, Russia, India, China, South Africa, the ASEAN states and Mexico) accounted for 27 percent of the world’s GDP and 10 percent of global exports. Just 15 years later, that share had grown to 36 percent of global GDP and 19 percent of global exports, respectively. Rapid economic growth in these nations has precipitated a shift in the global economic structure, and changed how the BRICSAM countries interact with each other and with the international community as a whole.

CIGI researchers have comprehensively examined the heterogeneous growth experiences of the BRICSAM countries and the major shifts in income, trade patterns and finance that have ensued. In the project’s first phase, researchers analyzed the importance of these economies within the evolving global economy, reviewing the impact on each other’s economic growth, trade, capital accumulation, as well as their roles in the multilateral trading system.

Papers on these topics were distributed at conferences and seminars and posted on the CIGI-created BRICSAM project website. The second phase of the project is focused on understanding how BRICSAM’s largest economies — Brazil, Russia, India and China — have achieved and adapted domestically to rapid economic growth. A three-year study will explore four key components in each of the four nations: financial reform, productivity, education and foreign direct investment (FDI). The project will connect Canadian scholars and researchers with those in the four countries under examination, and will produce comprehensive research papers on the four components, the effects on the domestic and global economies, and related international economic governance issues.